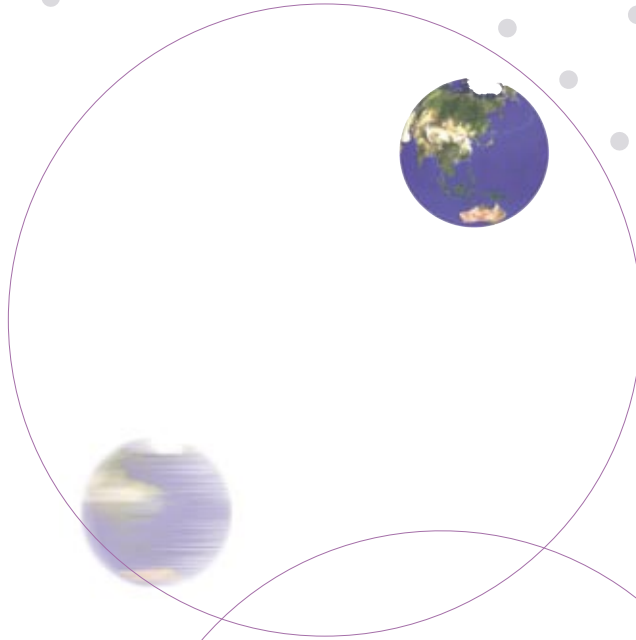




Bringing People Together



**ANNUAL REPORT**  
*For the year ended March 31, 2000*

KDD 2000

## Profile

**E**stablished in 1953, KDD has created a communications infrastructure which links Japan with the rest of the world. In the process, the Company has formed tie-ups and alliances with overseas telecommunications providers and given technical support to developing countries. As a result, we have earned worldwide respect for the reliability and the diversity of our communications services.

Today, global competition is intensifying in Japan's information and communications market, in parallel with significant deregulation and technological innovation. Against this challenging operating environment, KDD will merge, as of October 1, 2000, with DDI CORPORATION (DDI) and IDO CORPORATION (IDO) to form new DDI CORPORATION (KDDI), thus solidifying its position.

As a consequence of the merger, Japan's information and communications industry will consolidate with major three common carriers: NTT, JT and the newly created KDDI. In this context, KDDI will be a truly comprehensive global telecommunications provider, with a corporate scale in terms of revenues second only to NTT.

Under its corporate strategy of focusing on mobile and IP businesses, and through the accumulated expertise and the synergies of the three companies, KDDI will construct global backbone networks and launch mobile communications services throughout the nation.

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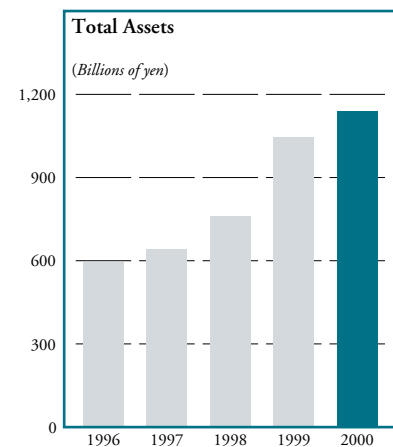
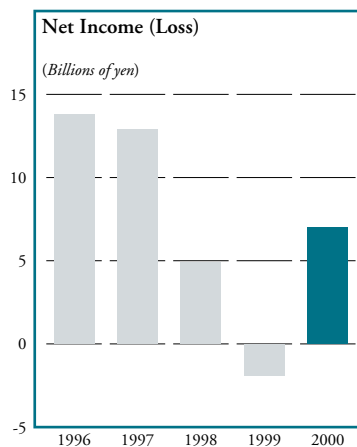
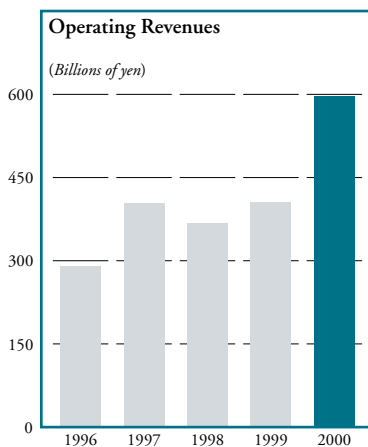
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# Five-Year Consolidated Summary

Years ended March 31

	<i>Millions of yen</i>					<i>Thousands of U.S. dollars (Note 1)</i>
	2000	1999	1998	1997*	1996	2000
Operating revenues:	¥ 597,306	¥ 405,721	¥367,772	¥403,966	¥289,289	\$ 5,634,962
Telecommunications	381,468	317,420	315,066	320,144	244,107	3,598,755
All other services	215,838	88,301	52,706	83,822	45,182	2,036,207
Operating expenses	588,430	399,698	351,227	372,983	252,754	5,551,226
Operating income	8,876	6,023	16,545	30,983	36,535	83,736
Other income (expenses)	(3,211)	(582)	(7,908)	(1,122)	(2,943)	(30,293)
Income before income taxes and minority interests	5,665	5,441	8,637	29,861	33,592	53,443
Income taxes	5,640	7,424	3,638	17,108	19,746	53,207
Net income (loss)	¥ 7,310	¥ (1,929)	¥ 4,933	¥ 12,860	¥ 13,779	\$ 68,962
Total current assets	¥ 469,125	¥ 371,755	¥289,218	¥212,360	¥193,341	\$ 4,425,708
Property and investments	670,222	673,778	471,469	427,618	402,053	6,322,849
Total assets	1,139,347	1,045,533	760,687	639,978	595,394	10,748,557
Total stockholders' equity	423,755	359,743	356,249	352,537	343,734	3,997,689
Total current liabilities	288,129	233,734	130,540	125,132	155,930	2,718,198
Total non-current liabilities	422,959	443,138	273,898	162,309	95,730	3,990,179

\* In the year ended March 31, 1997, the Company changed its accounting for payments to telecommunications carriers. The effect of this change was to increase operating revenues by ¥86,098 million and to increase communications network charges by the same amount for the year ended March 31, 1997, although the change had no effect on operating income.



## A Message from the Management

### *The Future of Global Telecommunications*

#### *The Year in Review*

In fiscal 2000, ended March 31, 2000, Japan's economy remained stagnant, reflecting weak demand as a whole, although a slow recovery was observed, mainly due to the favorable effects of several economic stimulus packages of the government and the recovery of other Asian markets.

Overseas, the U.S. and European economies continued to prosper, and the economies of Asia, which decelerated sharply during the preceding term, rallied strongly.

In Japan's telecommunications market, deregulation has intensified competition and prompted a spate of global corporate alliances and mergers between existing and new carriers, and also between domestic and foreign carriers including cross-industry entries, in addition to an accelerated shift in demand from voice to data communications and from fixed to mobile communications.

Against the background of this business environment, the KDD Group focused on reducing costs and improving the decision-making process by implementing a Corporate Officer system and a system of virtual companies to further enhance management efficiency.

As a result, consolidated operating revenues in fiscal 2000, increased 47.2% to ¥597.3 billion. Consolidated operating income increased 47.4% to ¥8.8 billion, mainly due to a reduced personnel expenses and usage fees of other companies' network facilities, as well as cuts in operating expenses. Consolidated net income was ¥7.3 billion, up ¥9.2 billion from a net loss of ¥1.9 billion for the previous term.

#### *Toward an Advanced, Comprehensive Info-communication Company for the Twenty-first Century*

In the Japanese telecommunications arena, the demand for reliable and seamless services that transcend traditional services is rapidly increasing along with the explosive diffusion of Internet services and the start of international roaming services for cellular phone communications, thus intensifying cross-border and cross-industry competition.

In this changing and challenging operating environment, we must solidify our management base, meet the emerging information needs of our customers, and expand our business content by focusing on fields such as the high-growth IP and mobile communications businesses to keep pace with domestic and overseas mega-carrier competitors.

Powerfully positioned as a core telecommunications provider in the twenty-first century, KDD agreed to merge with DDI CORPORATION (DDI) and IDO CORPORATION (IDO) in October 2000.

With a corporate strategy focusing on mobile and IP business, the newly combined entity, KDDI will aggressively promote the construction of global backbone networks in Japan and overseas and the supply of mobile communications throughout the nation. In the process, KDD's excellent engineering capabilities, communications infrastructure, and established brand will contribute to increasing synergies with the extensive management resources of the other two merging companies in the domestic and mobile communications fields. Through these business activities, therefore, we are confident that the newly created KDDI can fully contribute to the sound development of Japan's

telecommunications field as a global carrier.

We look forward to the continued support and encouragement from our stockholders.

June 29, 2000



*T. Nishimoto*

Tadashi Nishimoto  
*President*

## Topics

### *Enhanced Services and Diversified Capabilities*

#### KDDI

**K**DD, DDI, and IDO will merge as of October 1, 2000, to form the new combined entity, KDDI.

KDDI will be committed to contributing to the development of Japan's telecommunications industry as a leading telecommunications provider in the next century by capitalizing on its enhanced management resources efficiently, with a new corporate strategy focusing on mobile and IP businesses.



*Merger agreement signing ceremony*



*KDDI's logo symbolizes the seamlessly development of the global information and communications industry, and the fusion of the three companies*

#### Fixed Wireless Access

**O**n June 1, 1999, KDD WinStar Corporation began providing digital data transmission services through a fixed wireless access (FWA) system in Tokyo, Nagoya, Osaka, and Okinawa.

The purpose of this joint venture is to offer a high-speed wireless access services mainly in urban areas by installing FWA antennas on users' rooftops. Reduced charges of up to 60% discount is available compared to wired access lines supplied by NTT and other

competitors. FWA allows users to choose any service items that match their applications at transmission speeds from 192 kbps to 150 Mbps. As a result, the number of subscribers has increased steadily since operations began.

#### Joint Venture with Yoshimoto Kogyo on Multimedia Content

**O**n December 27, 1999, the Company and Yoshimoto Kogyo Co., Ltd., Japan's leading entertainment company, agreed to establish a joint venture, Fandango Inc., to supply customers with content such as variety show, sports, and animation produced by Yoshimoto Kogyo via the Internet.

Fandango, established on January 18, 2000, will offer new services such as production and distribution of content, consulting on content and entertainment-based e-commerce.



*Many popular celebrities who belong to Yoshimoto Kogyo, Japan's leading entertainment company, perform in programs supplied by Fandango. A lot of funny and exciting content is provided*

Matching Service — a Network Service for On-line Competition Games

On March 1, 2000, the Company began offering a network service for on-line competition games called Matching Service. At present, these games are played via wired telephone lines with several participants remotely located. To allow several players to play against each other while ensuring their respective privacy, the intermediary network must have advanced security functions, including an accounting function whereby the game players fairly share communications fees and a function that enables many people to interface while keeping individual information confidential.

The Matching Service meets these requirements and is the world's first innovative network service suitable for on-line real-time games. The service was developed from previously supplied Data On Demand Service. It allows participating players to enjoy competing in real-time to a tolerance of delay of 70 milliseconds.

VoIP Field Trial on CATV Network

On April 1, 2000, the Company initiated the CATV-based wide-area VoIP field trial called VIP 21 jointly with Cisco Systems K.K. VIP 21 allows local CATV subscribers to place domestic and international calls addressed to another subscriber's phone through our Internet service network (NEWEB). This is the Japan's largest scale Internet telephony field test.

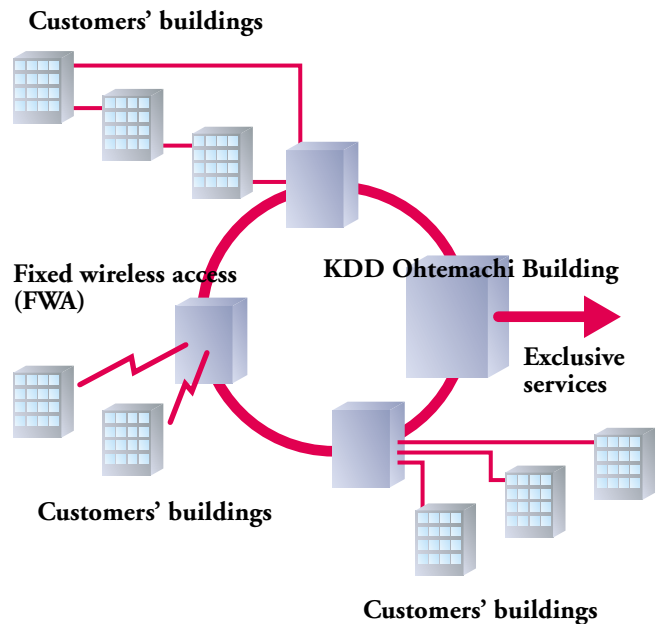
KDD METRORING®

On April 1, 2000, the Company began to provide corporate customers direct optical access, KDD METRORING, to quickly respond to increasing communications and Internet demand.

KDD METRORING is a low-cost communications optical-fiber cable network originating and terminating in the KDD Building in the Ohtemachi and Marunouchi commercial districts of Chiyoda-ku, Tokyo. KDD METRORING is laid in sewage drains, in a ring configuration.

In addition, corporate customers using LANs and WANs in the buildings can access a variety of KDD services by accessing KDD METRORING system. This connects customers with domestic and overseas

**Conceptual View of KDD METRORING System**



backbone networks, which enables them to make large-capacity data transmissions.

We are studying the potential for deployment of this system in other areas where demand can be expected other than Ohtemachi and Marunouchi.

### Deployment of Data Center Business

The Company has actively promoted data center businesses such as co-location services in Japan and overseas.

Domestically, we have 19 housing sites in 13 major cities, with a total floor space exceeding 10,000 square meters. The KDD Ohtemachi Building is regarded as Japan's biggest Internet hub. Overseas, the TELEHOUSE Group supplies co-location services in the United States and Europe, forming Internet hubs in the respective regions.

The Company is working to meet recently increasing demand for new data center services such as Web-site hosting, server housing, and e-commerce platforms. It intends to expand floor space about 4,000 square meters in the Tokyo metropolitan area in the fiscal year ending March 31, 2001.

As a result, a total space of 12,000 square meters will be secured for the data center business solely within Tokyo. Moreover, TELEHOUSE International Corporation of Europe Ltd., headquartered in London, in November 1999 launched construction of the Administration Building and the Second Building adjacent to the Head Office Building, and is increasing co-location space.



*KDD's data centers are core Internet hubs in Japan and overseas*

*Construction of Administration Building and Second Building of TELEHOUSE International Corporation of Europe Ltd*

### NEWEB ADSL Connection Service

In April 10, 2000, the Company began providing the NEWEB ADSL Connection Service on an experimental basis. This is an Internet-based connection service using asymmetric digital subscriber lines (ADSL). The NEWEB ADSL Connection Service enables high-speed transmission at a maximum speed of 512 kbps for down-link and 224 kbps for up-link.

This innovative service began in Minato-ku, Shinjuku-ku, Shibuya-ku, and Toshima-ku in Tokyo, and will be available in Chuo-ku, Tokyo, and Chuo-ku, Kita-ku, and Yodogawa-ku, Osaka-City, in August 2000.



### APCN 2 Construction Starts

On April 18, 2000, the Company concluded the Asia Pacific Cable Network 2 (APCN 2) Construction and Maintenance Agreement, together with 45 global telecommunications carriers.

The APCN 2's operations are to start with an initial transmission capacity of 80 Gbps or 160 Gbps, which can be upgraded to 2.56 Tbps by gradually augmenting

landing station facilities in the future.

In addition, by interconnecting it with the SEA-ME-WE 3 Cable, the China-U.S. Cable Network, the Japan-U.S. Cable Network currently under construction, and other cable systems, it is possible to create a large-capacity, high-quality, and seamless network not only within the Asia-Pacific region, but also within the United States, Europe, and other areas.



# Financial Review

## Overview

During the fiscal year-ended March 31, 2000, business in Japan remained stagnant, reflecting weak domestic demand, despite a continuing slow recovery, which was mainly due to the favorable effects of several economic stimulus packages of the government and the recovery of other Asian markets.

Overseas, the U.S. and European economies were generally robust. Economies in Asia, which had decelerated sharply in the previous period, rallied strongly.

Competition in the telecommunications industry increased due to continued technological innovations and deregulation. Meanwhile, market demand is shifting from voice communications to data transmissions, and from fixed to mobile communications.

In the midst of these changes, KDD made the decision to merge, as of October 1, 2000, with DDI CORPORATION (DDI) and IDO CORPORATION (IDO) to form new DDI CORPORATION (KDDI), aiming at solidifying its position as a core telecommunications provider in Japan. As a consequence, Japan's telecommunications industry will consolidate with three major groups: NTT, JT and the newly combined entity (KDDI).

To survive in this business environment, the KDD Group focused on reducing operating costs and improving the decision-making process by establishing a Corporate Officer system and a system of virtual companies. Furthermore, KDD and Singapore Telecommunications Ltd. signed a business tie-up agreement and made equity investments in each other.

Revenues from international telecommunications declined, while revenues from domestic telecommunications steadily increased from the previous fiscal term. As a major step in its operations, KDD began, during the term under review, transmission capacity sales through sales of JIH (Japan Information Highway) cable capacity. Revenues from the construction of communications facilities during the term amounted to ¥157.8 billion.

The real estate business recorded operating revenues of ¥14.0

billion, and other services recorded operating revenues of ¥8.9 billion.

## Revenues

During the period under review, KDD posted consolidated operating revenues of ¥597.3 billion, an increase of 47.2% from fiscal 1999. Revenues from telecommunications rose 20.2% to ¥381.5 billion, or 63.9% of total revenues.

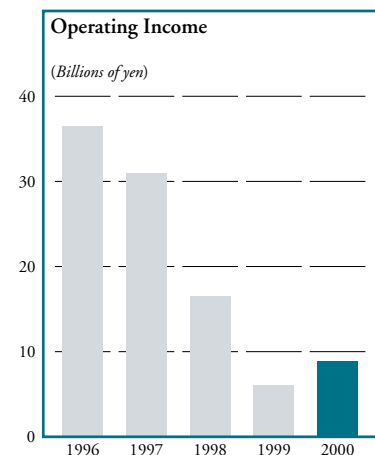
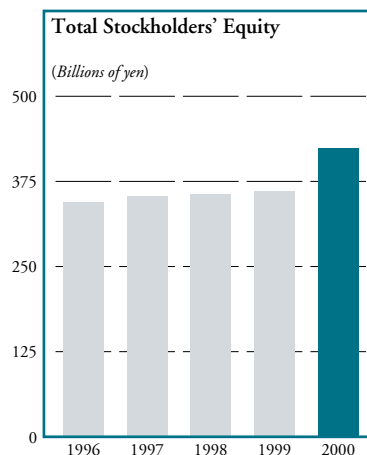
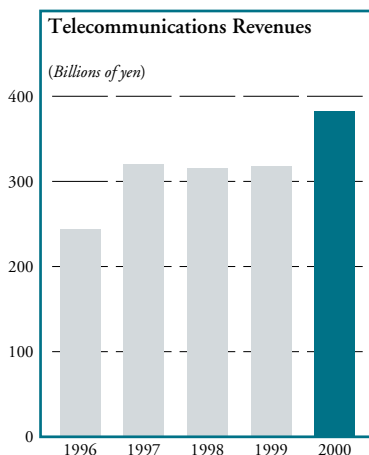
Revenues from transmission capacity sales, mainly consisting of sales of JIH cable capacity, which started during the current fiscal term, totaled ¥35.1 billion, accounting for 5.9% of total revenues.

## Expenses and Income

Operating expenses rose 47.2% to ¥588.4 billion, despite company-wide cost-cutting efforts, which included reducing personnel costs and further curtailment of communication network charges. This considerable rise is attributable to a large increase in charges for construction of communications facilities such as the SEA-ME-WE 3 cable network, and the posting of operating expenses in this fiscal year from construction costs related to transmission capacity sales.

As a result, operating income was ¥8.9 billion, up 47.4% from the previous fiscal term.

Income before income taxes and minority interests was ¥5.7 billion, up 4.1%. Major income-related factors were a gain from the sale of NTT DoCoMo's shares of ¥28.5 billion, a gain from the sale of shares of Infonet Services Corporation, a U.S. company, of ¥33.9 billion, and a gain from change in equity from KDD Submarine Cable Systems' shares of ¥5.1 billion associated with the allocation of shares to third parties during the term. Major extraordinary losses included restructuring expenses of ¥21.6 billion, provisions for loss on investment of ¥15.6 billion related to an application filed under Chapter 11 of the U.S. Federal Bankruptcy Reform Act to ICO (U.K.), installments of prior year service cost for the retirement pension fund of ¥18.5 billion, and special retirement



benefits of ¥5.3 billion for early retirees leaving the Company under the early retirement plan.

After deductions for income taxes and minority interests in consolidated subsidiaries, net income totaled ¥7.3 billion, an increase of ¥9.2 billion from a net loss of ¥1.9 billion for the preceding term.

Net income per share of common stock was ¥94.24, up ¥122.50 from fiscal 1999. This net income resulted in a positive return on equity (ROE) of 1.87%, or an improvement of 2.41% from the preceding term. Correspondingly, return on assets (ROA), which was minus 0.21% in fiscal 1999, was a positive 0.67%, or an improvement of 0.88% from the preceding term.

### Financial Position

The consolidated total assets of KDD as of March 31, 2000, totaled ¥1,139.3 billion, up 9.0% from the fiscal 1999 year-end.

Property and equipment, less accumulated depreciation, totaled ¥471.3 billion, down 10.3%. The book value of land holdings fell 14.1% to ¥33.0 billion, mainly due to the sale of company housing, land, and other unemployed assets such as Tokyo-Miyazaki microwave network systems. The book value of software increased 42.6% to ¥39.3 billion, due to the introduction of next-generation service support systems including a communications fee-charging system.

Reflecting several submarine cable construction projects completed such as JIH, construction-in-progress fell sharply by 74.4% to ¥29.2 billion.

Current assets increased 26.2% to ¥469.1 billion.

Effective from this fiscal term, deferred tax assets (¥18.5 billion as non-current assets and ¥6.2 billion as current assets) and deferred tax liabilities (¥1.0 billion as non-current liabilities and ¥0.2 billion as current liabilities) were posted for the first time, as a result of the application of the tax-effect accounting method.

The consolidated total liabilities of KDD as of March 31, 2000, amounted to ¥711.1 billion, up 5.1% from the fiscal 1999 year-end.

Total non-current liabilities decreased 4.5% to ¥423.0 billion.

Long-term debt due after one year decreased 4.9% to ¥355.0 billion, including ¥15.4 billion reimbursed by KDD.

Current liabilities rose 23.3% to ¥288.1 billion.

Common stock climbed 52.5% to ¥61.8 billion, reflecting a capital increase allotted to Singapore Telecommunications Ltd., in December 1999.

The current ratio increased from 1.59 to 1.63. Working capital (total current assets minus total current liabilities) totaled ¥181.0 billion, up 31.1% from ¥138.0 billion at the end of fiscal 1999.

Total stockholders' equity increased 17.8% to ¥423.8 billion. As a result, the stockholders' equity ratio increased to 37.19%, up 2.78% from 34.41% the previous year.

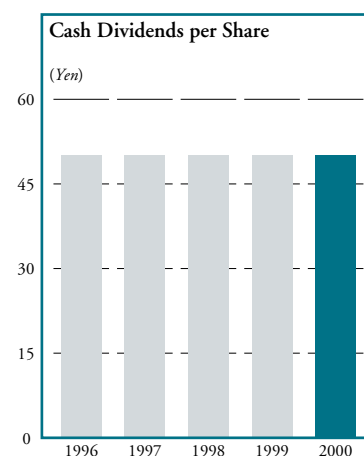
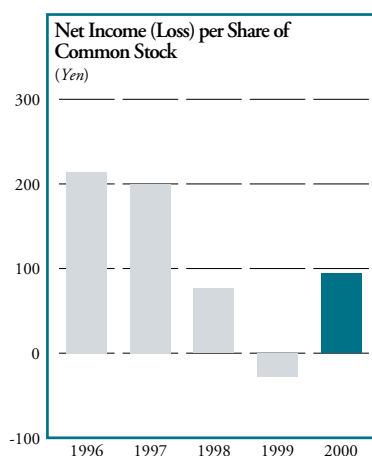
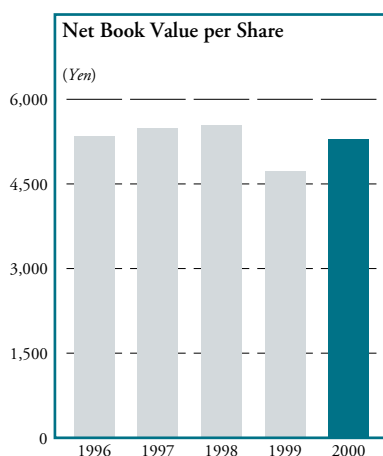
### Cash Flows

Net cash generated by operations in fiscal 2000 amounted to ¥45.8 billion, down from ¥56.8 billion in the previous year. Major changes in this category included ¥75.2 billion for depreciation and amortization, ¥43.3 billion for the disposal of property and equipment, and a ¥64.9 billion gain on the sale of securities.

Net cash allocated for investments totaled ¥70.7 billion, mainly related to payments of ¥108.4 billion for the purchase of property and equipment and ¥57.7 billion for the purchase of investment securities.

The issuance of new shares was the most important factor behind the increase in net cash provided by financing activities of ¥54.1 billion, which was less than the increase of ¥79.4 billion in fiscal 1999, mainly because no proceeds from the issuance of bonds were recorded.

KDD's operating, investment, and financing activities resulted in cash and cash equivalents of ¥217.5 billion at the end of fiscal 2000, up from ¥187.5 billion at the beginning of the year.



# Consolidated Balance Sheets

KDD Corporation  
March 31, 2000 and 1999

	<i>Millions of yen</i>		<i>Thousands of U.S. dollars (Note 1)</i>
	2000	1999	2000
<b>ASSETS</b>			
Current assets:			
Cash and cash equivalents	¥ 217,527	¥ 187,476	\$ 2,052,142
Marketable securities (Note 4)	35,882	23,791	338,509
Notes and accounts receivable	189,013	146,282	1,783,142
Allowance for doubtful accounts	(5,223)	(4,168)	(49,274)
Inventories (Note 5)	19,566	10,746	184,585
Deferred tax assets-current (Note 10)	6,153	—	58,047
Other current assets	6,207	7,628	58,557
Total current assets	469,125	371,755	4,425,708
Property and equipment (Notes 3 and 7):			
Telecommunications equipment	321,204	364,892	3,030,226
Telecommunications service lines	234,545	195,775	2,212,689
Buildings and structures	236,875	236,364	2,234,670
Machinery, vessels and tools	96,129	93,716	906,877
Land	32,950	38,378	310,849
Construction in progress	29,166	114,151	275,151
Total property and equipment	950,869	1,043,276	8,970,462
Accumulated depreciation	(479,592)	(518,151)	(4,524,453)
Total property and equipment, net	471,277	525,125	4,446,009
Investments and other assets:			
Investment securities (Note 6):			
Unconsolidated subsidiaries and affiliated companies	13,467	12,975	127,047
Other (Note 4)	96,317	52,062	908,651
Reserve for loss on investment (Note 6)	(15,597)	—	(147,142)
Housing loans to employees	6,346	7,440	59,868
Rights to use facilities	12,553	18,586	118,425
Software	39,320	27,568	370,943
Foreign currency translation adjustment	2,628	—	24,792
Deferred tax assets-non current (Note 10)	18,462	—	174,170
Other	25,449	30,022	240,086
Total investments and other assets	198,945	148,653	1,876,840
Total assets	¥1,139,347	¥1,045,533	\$10,748,557

See accompanying notes.

	<i>Millions of yen</i>		<i>Thousands of U.S. dollars (Note 1)</i>
	<b>2000</b>	1999	<b>2000</b>
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>			
Current liabilities:			
Short-term borrowings (Note 7)	¥ 46,190	¥ 28,979	\$ 435,755
Long-term debt due within one year (Note 7)	22,725	15,108	214,387
Notes and accounts payable	146,622	97,095	1,383,226
Accrued expenses	24,289	22,153	229,142
Accrued income taxes (Note 10)	10,576	3,826	99,774
Employees' deposits	8,153	9,692	76,915
Advances received	24,806	53,116	234,019
Other current liabilities	4,768	3,765	44,980
Total current liabilities	288,129	233,734	2,718,198
Long-term debt due after one year (Note 7)	355,030	373,392	3,349,340
Reserve for retirement allowances (Note 8)	46,403	50,009	437,764
Other non-current liabilities	21,526	19,467	203,075
Foreign currency translation adjustment	—	270	—
Contingent liabilities (Note 11)			
Minority interests	4,504	8,918	42,491
Stockholders' equity (Note 9):			
Common stock, par value ¥500 per share;			
Authorized—300,000,000 shares			
Issued—80,236,623 shares (76,224,823 shares in 1999)	61,777	40,503	582,802
Additional paid-in capital	38,244	16,973	360,793
Retained earnings	323,741	302,274	3,054,160
Total stockholders' equity	423,762	359,750	3,997,755
Less treasury stock, at cost	(7)	(7)	(66)
Total stockholders' equity	423,755	359,743	3,997,689
	¥1,139,347	¥1,045,533	\$10,748,557

# Consolidated Statements of Operations

KDD Corporation  
Years ended March 31, 2000, 1999 and 1998

	<i>Millions of yen</i>			<i>Thousands of U.S. dollars (Note 1)</i>
	2000	1999	1998	2000
Operating revenues (Notes 3 and 13):				
Telecommunications	¥381,468	¥317,420	¥315,066	\$3,598,755
Construction of communications facilities	157,844	67,016	31,165	1,489,094
Other services	57,994	21,285	21,541	547,113
	597,306	405,721	367,772	5,634,962
Operating expenses (Notes 3, 13 and 14)	588,430	399,698	351,227	5,551,226
Operating income (Note 13)	8,876	6,023	16,545	83,736
Other income (expenses):				
Interest and dividend income	3,664	3,473	2,348	34,566
Interest expense	(10,847)	(7,785)	(4,017)	(102,330)
Gain on sale of securities	64,899	13,984	—	612,255
Gain on sale of land	2,194	1,402	1,065	20,698
Additional retirement benefits to employees (Note 8)	(5,293)	(6,790)	(8,278)	(49,934)
Financial assistance to an investee	—	(3,960)	—	—
Disposal of certain research and development assets	—	(2,017)	—	—
Loss on liquidation of a subsidiary	—	(1,009)	—	—
Restructuring expenses (Note 15)	(21,626)	—	—	(204,019)
Loss on investment (Note 6)	(15,597)	—	—	(147,142)
Prior year service cost for retirement pension fund (Note 8)	(18,469)	—	—	(174,236)
Foreign exchange gains (losses)	281	(493)	165	2,651
Equity in earnings (losses) of affiliated companies	363	596	(408)	3,425
Other, net	(2,780)	2,017	1,217	(26,227)
	(3,211)	(582)	(7,908)	(30,293)
Income before income taxes and minority interests	5,665	5,441	8,637	53,443
Income taxes (Note 10):				
Current	11,540	7,424	3,638	108,867
Deferred	(5,900)	—	—	(55,660)
	25	(1,983)	4,999	236
Minority interests in consolidated subsidiaries	7,285	54	(66)	68,726
Net income (loss)	¥ 7,310	¥ (1,929)	¥ 4,933	\$ 68,962
		<i>Yen</i>		<i>U.S. dollars (Note 1)</i>
	2000	1999	1998	2000
Amounts per share of common stock:				
Net income (loss)	¥94.24	¥(28.26)	¥76.75	\$ 0.89
Cash dividends applicable to the year	50.00	50.00	50.00	0.47

See accompanying notes.

# Consolidated Statements of Stockholders' Equity

KDD Corporation  
Years ended March 31, 2000, 1999 and 1998

	Number of shares of common stock (thousand)	<i>Millions of yen</i>		
		Common stock	Additional paid-in capital	Retained earnings
Balance at March 31, 1997	64,273	¥34,527	¥13,927	¥304,086
Net income				4,933
Cash dividends paid				(3,214)
Bonuses to directors and statutory auditors				(140)
Increase due to addition of a consolidated subsidiary				89
Increase due to a consolidated subsidiary's merging with non-consolidated subsidiaries				155
Increase due to adjustment of retained earnings of a consolidated subsidiary				1,890
Balance at March 31, 1998	64,273	34,527	13,927	307,799
Increase due to merger with TWJ	11,952	5,976	3,046	
Net loss				(1,929)
Cash dividends paid				(3,214)
Bonuses to directors and statutory auditors				(71)
Increase due to addition of a consolidated subsidiary				67
Decrease due to addition of consolidated subsidiaries				(585)
Increase due to addition of affiliated companies under the equity method				207
Balance at March 31, 1999	76,225	40,503	16,973	302,274
Cumulative adjustment for applying tax-effect accounting method				17,951
Issuance of new shares (Note 6)	4,012	21,274	21,271	
Net income				7,310
Cash dividends paid				(3,716)
Bonuses to directors and statutory auditors				(11)
Increase due to addition of a consolidated subsidiary				6
Decrease due to addition of a consolidated subsidiary				(40)
Increase due to a consolidated subsidiary's merging with a non-consolidated subsidiary				110
Decrease due to adjustment of retained earnings of a consolidated subsidiary				(143)
Balance at March 31, 2000	80,237	¥61,777	¥38,244	¥323,741

		<i>Thousands of U.S. dollars (Note 1)</i>		
Balance at March 31, 1999	76,225	\$382,104	\$160,123	\$2,851,641
Cumulative adjustment for applying tax-effect accounting method				169,349
Issuance of new shares (Note 6)	4,012	200,698	200,670	
Net income				68,962
Cash dividends paid				(35,057)
Bonuses to directors and statutory auditors				(104)
Increase due to addition of a consolidated subsidiary				57
Decrease due to addition of a consolidated subsidiary				(377)
Increase due to a consolidated subsidiary's merging with a non-consolidated subsidiary				1,038
Decrease due to adjustment of retained earnings of a consolidated subsidiary				(1,349)
Balance at March 31, 2000	80,237	\$582,802	\$360,793	\$3,054,160

See accompanying notes.

# Consolidated Statements of Cash Flows

KDD Corporation  
Years ended March 31, 2000, 1999 and 1998

	<i>Millions of yen</i>			<i>Thousands of U.S. dollars (Note 1)</i>
	2000	1999	1998	2000
<b>Cash flows from operating activities:</b>				
Income before income taxes and minority interests	¥ 5,665	¥ 5,441	¥ 8,637	\$ 53,443
Adjustments to reconcile to net cash provided by operating activities:				
Depreciation and amortization	75,197	56,457	54,465	709,406
Disposal of property and equipment	43,334	1,459	3,016	408,811
Provision for loss on investment (Note 6)	15,597	—	—	147,142
Provision for employee's retirement allowances	(3,606)	(3,543)	(3,547)	(34,019)
Gain from change in equity of a subsidiary	(5,081)	—	—	(47,934)
Gain on sale of securities	(64,899)	(14,063)	—	(612,255)
Devaluation of securities	12,020	332	1,907	113,396
Increase(decrease) in cash from changes in:				
Notes and accounts receivable	(41,000)	(19,046)	(2,031)	(386,792)
Inventories	(7,597)	(1,659)	(159)	(71,670)
Accounts payable	46,200	9,214	9,317	435,849
Advances received	(15,004)	33,715	16,675	(141,547)
Other	(2,762)	(5,131)	(29,971)	(26,056)
	58,064	63,176	58,309	547,774
Proceeds for interest and dividend income	3,664	3,473	2,348	34,566
Payments for interest	(10,906)	(7,660)	(2,978)	(102,887)
Payments for income taxes	(5,065)	(2,179)	(3,365)	(47,783)
Net cash provided by operating activities	45,757	56,810	54,314	431,670
<b>Cash flows from investing activities:</b>				
Payments for purchase of marketable securities	(11,730)	(42,823)	(51,972)	(110,660)
Proceeds from sale of marketable securities	29,549	44,389	44,461	278,764
Payments for purchase of property and equipment	(108,401)	(117,514)	(79,804)	(1,022,651)
Proceeds from sale of property and equipment	30,241	5,093	1,389	285,292
Payment for purchase of investment securities	(57,697)	(14,028)	(12,272)	(544,311)
Proceeds from sale of investment securities	42,587	20,945	6,162	401,764
Other	4,725	5,925	7,597	44,576
Net cash used in investing activities	(70,726)	(98,013)	(84,439)	(667,226)
<b>Cash flows from financing activities:</b>				
Changes in bank loans	17,328	6,341	(11,158)	163,472
Proceeds from issuance of bonds	—	80,000	110,000	—
Proceeds from long-term debt	4,080	11,381	3,957	38,491
Payments for long-term debt	(15,427)	(15,089)	(5,057)	(145,538)
Issuance of new shares	42,545	—	—	401,368
Issuance of new shares to minority	7,840	—	—	73,962
Cash dividends paid	(3,716)	(3,214)	(3,214)	(35,057)
Other	1,417	—	—	13,368
Net cash provided by financing activities	54,067	79,419	94,528	510,066
Effect of exchange rate changes on cash and cash equivalents	(1,013)	—	—	(9,557)
Net increase in cash and cash equivalents	28,085	38,216	64,403	264,953
Cash and cash equivalents at beginning of year	187,476	145,070	80,667	1,768,642
Increase in cash due to newly consolidated subsidiaries	1,966	—	—	18,547
Increase in cash due to merger	—	4,190	—	—
Cash and cash equivalents at end of year	¥ 217,527	¥ 187,476	¥ 145,070	\$ 2,052,142



# Notes to Consolidated Financial Statements

KDD Corporation  
Years ended March 31, 2000, 1999 and 1998

## 1. Basis of Presenting Consolidated Financial Statements

KDD Corporation (the "Company"), a Japanese corporation, maintains its records and prepares its financial statements in Japanese yen in conformity with the Telecommunications Business Law and other related accounting regulations, and accounting principles generally accepted in Japan which are different from the accounting and disclosure requirements of International Accounting Standards.

The accompanying consolidated financial statements are basically an English version of those which have been prepared for Japanese domestic purposes in accordance with the provisions of the Securities and Exchange Law of Japan and filed with the Ministry of Finance ("MOF") and stock exchanges in Japan.

In preparing the accompanying consolidated financial statements, certain reclassifications have been made in the consolidated financial statements issued domestically in order to present

them in a form which is more familiar to readers outside Japan. The consolidated statements of cash flows for 1999 and 1998 have been prepared for the purpose of inclusion in the consolidated financial statements, although such statements are not customarily prepared in Japan and are not required to be filed with MOF prior to 2000.

The translations of the Japanese yen amounts into U.S. dollars are included solely for the convenience of the reader, using the prevailing exchange rate at March 31, 2000, which was ¥106 to US\$1. The convenience translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be, converted into U.S. dollars at this or any other rate of exchange.

## 2. Summary of Significant Accounting Policies

### *Consolidation*

The consolidated financial statements include the accounts of the Company and its significant subsidiaries (31 subsidiaries in 2000, 24 subsidiaries in 1999 and 14 subsidiaries in 1998). All significant intercompany balances and transactions have been eliminated.

In 1999, KDD Development Corp. and KDD Shoji, Co., Ltd. changed their fiscal year-end to December 31, from March 31. Accordingly, their fiscal 1999 includes only nine months of operations.

Also in 1998, the five subsidiaries listed below changed their fiscal year-end to December 31, from March 31.

KDD Sogo Services Co., Ltd.  
KDD Communications Inc.  
TELEHOUSE International Corporation of America  
TELEHOUSE International Corporation of Europe Ltd.  
TELEHOUSE Holdings Ltd.

In the elimination of investments in subsidiaries, the assets and liabilities of the subsidiaries, including the portion attributable to minority stockholders, are evaluated using the fair value at the time the Company acquired control of the respective subsidiaries.

The differences between costs and net assets acquired in subsidiaries and affiliated companies, consolidated or accounted for by the equity method, are deferred and amortized over 5 years or 20 years.

### *Equity method*

Investments in affiliated companies are accounted for by the equity method and all unconsolidated significant subsidiaries and other affiliated companies are stated at cost since they are considered immaterial in the aggregate. Earnings of unconsolidated subsidiaries and all other affiliated companies are recorded in the Company's books only to the extent that cash dividends are received.

### *Consolidated Statements of Cash Flows*

In preparing the consolidated statements of cash flows, cash on hand, readily-available deposits and short-term highly liquid investments with maturities of not exceeding three months at the time of purchase are considered to be cash and cash equivalents.

In accordance with the "Standards for Preparation of Consolidated Cash Flow Statements, etc." (the "New Standards"), effective from the year ended March 31, 2000, the Company is required to prepare consolidated cash flow statements. The prior years' consolidated cash flow statements, which were prepared for readers outside Japan although such statements were not required, have been restated to conform to the 2000 presentation.

### *Construction contracts*

Income from construction contracts is recognized by the completed contract method, except that income from long-term contracts in excess of ¥10,000 million (\$ 94,340 thousand) and having the contract periods over one year, which are handled by one of the consolidated subsidiaries, is accounted for by the percentage-of-completion method.

Costs incurred on uncompleted contracts are included in inventories and advances received on uncompleted contracts are included in current liabilities.

### *Securities*

Securities listed on stock exchanges are valued at the lower of cost or market. Unlisted securities are valued at cost. The cost of securities is principally determined by the moving average method.

### *Inventories*

Inventories held by the Company are stated at cost determined by the moving average method. Merchandise and supplies held by subsidiaries are mainly stated at cost determined by the annual average method. Work in process held by subsidiaries is stated at cost determined by the specific identification method. Costs incurred on uncompleted contracts held by subsidiaries are stated by the specific cost method.

### *Property and equipment*

Property and equipment is stated at cost.

The Company computes depreciation over the estimated useful lives of the assets as prescribed by Japanese income tax regulations using the declining-balance method for telecommunications equipment, machinery and tools, and the straight-line method for other property and equipment.

### *Software costs*

In accordance with the rule of The Japanese Institute of Certified Public Accountants Accounting Committee Report No.12 "Practical Guidance for Accounting for Research and Development Costs, etc." (the "Report"), the Company accounts for software which was included in long-term prepaid expenses in investments and other in the same manner in 2000 as in 1999.

Pursuant to the Report, however, the Company included software in intangible assets in 2000 and depreciated it using the straight-line method over the estimated useful lives (five years). The amount for 1999 has been reclassified to conform to the 2000 presentation.

### *Allowance for doubtful accounts*

The allowance for doubtful accounts is provided in amounts sufficient to cover possible losses on collection.

### *Translation of foreign currencies*

Short-term receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates at the balance sheet date. Long-term receivables and payables denominated in foreign currencies are translated at the historical exchange rates, except that the long-term debt covered with currency swap contracts are translated at the contracted rates.

### *Translation of foreign currency financial statements*

Financial statements of foreign subsidiaries are translated into Japanese yen on the basis of the year-end rates except that retained earnings are translated at historical rates.

The resulting translation adjustments are reflected in the balance sheets.

### *Certain leases transaction*

Finance leases, which do not transfer titles to lessees, are accounted for in the same manner as operating leases.

### *Income taxes*

The Company provided income taxes at the amounts currently payable for the years ended March 31, 1999 and 1998. Effective April 1, 1999, the Company adopted the new accounting standard, which recognizes tax effects of temporary differences between the carrying amounts of assets and liabilities for tax and financial reporting. Under the new accounting standard, the provision for income taxes is computed based on the pretax income included in the consolidated statement of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax

consequences of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for income tax purposes.

The cumulative effect of adopting the new accounting standard at April 1, 1999 was ¥17,951 million (\$169,349 thousand), and was directly added to the retained earnings brought forward from March 31, 1999. The effect for the year ended March 31, 2000 was to increase net income by ¥5,675 million (\$53,538 thousand). Prior years' financial statements have not been restated.

#### *Amounts per share of common stock*

Computations of net income per share of common stock are based on the weighted average number of shares outstanding during each year.

Diluted net income per share is not shown due to no securities with dilutive effect.

Cash dividends per share represent the cash dividends declared as applicable to respective years including payment after year end.

#### *Reclassifications*

Certain prior year amounts have been reclassified to conform to 2000 presentation. These changes had no impact on previously reported results of operations or shareholders' equity.

### 3. Change in Accounting Policy

(i) Effective from the year ended March 31, 1999, the Company changed its method of depreciation for certain property and equipment (air cable facilities, rail cable facilities, submarine cable facilities and buildings and structures) from the declining-balance method to the straight-line method.

The change was made in order to achieve better matching of period cost against revenue in consideration of the circumstances that those assets are mainly leased to other corporations. The effects of this change were to decrease depreciation by ¥3,874 million and to increase income before income taxes and minority interests by the same amounts for the year ended March 31, 1999.

(ii) In the year ended March 31, 2000, the Company changed its accounting for sales of right to use circuit.

Previously, net income (loss) from sales of the right was presented as other income

(expenses) on the consolidated statements of operation. The Company changed to present the sale of the right as other services (operating revenue) and the related cost as operating expenses.

The change was made in order to harmonize the fact that the sales of the right have been managed and operated together with the transmission capacity sales which started in the year ended March 31, 2000.

The effects of this change were to increase other services (operating revenue), operating expenses and operating income, by ¥2,534 million (\$23,906 thousand), ¥1,352 million (\$12,755 thousand) and ¥1,182 million (\$11,151 thousand), respectively, for the year ended March 31, 2000, although the change had no effect on income before income taxes and minority interests.

### 4. Market Value Information

A summary of book value, market value and net unrealized gains of quoted securities at March 31, 2000 are as follows:

	<i>Millions of yen</i>			<i>Thousands of U.S. dollars</i>		
	2000			2000		
	Book value	Market value	Unrealized gains (losses)	Book value	Market value	Unrealized gains (losses)
Current assets:						
Shares	¥ 1,951	¥ 55,658	¥ 53,707	\$ 18,406	\$ 525,076	\$ 506,670
Bonds	930	1,190	260	8,773	11,226	2,453
Other	26,110	26,048	(62)	246,321	245,736	(585)
	28,991	82,896	53,905	273,500	782,038	508,538
Non-current assets:						
Shares	53,678	159,472	105,794	506,396	1,504,453	998,057
Bonds	1,327	1,339	12	12,519	12,632	113
Other	714	716	2	6,736	6,754	18
	55,719	161,527	105,808	525,651	1,523,839	998,188
Total	¥84,710	¥244,423	¥159,713	\$799,151	\$2,305,877	\$1,506,726

Market value information of the parent company as of March 31, 1999 are as follows:

	<i>Millions of yen</i>		
	1999		
	Book value	Market value	Unrealized gains (losses)
Current assets:			
Shares	¥ 3,035	¥27,482	¥24,447
Bonds	201	202	1
Other	10,753	10,713	(40)
	13,989	38,397	24,408
Non-current assets:			
Shares	2,163	3,367	1,204
Bonds	1,582	1,584	2
	3,745	4,951	1,206
Total	¥17,734	¥43,348	¥25,614

## 5. Inventories

Inventories at March 31, 2000 and 1999, comprised the following:

	<i>Millions of yen</i>		<i>Thousands of U.S. dollars</i>
	2000	1999	2000
Merchandise	¥ 481	¥ 203	\$ 4,538
Work in process	477	135	4,500
Cost incurred on uncompleted contracts	14,647	7,272	138,179
Supplies	3,961	3,136	37,368
	<b>¥19,566</b>	<b>¥10,746</b>	<b>\$184,585</b>

## 6. Investment securities

(i) On December 6, 1999 the Company obtained 221,310,898 shares of Singapore Telecommunications at ¥42,545 million (\$401,368 thousand) to form a strategic partnership in Asia and around the world under the share swap agreement which the Company issued 4,011,800 new shares, or 4.99% of its enlarged share capital, to the partner.

(ii) ¥15,597 million (\$147,142 thousand) loss on investment in 2000 represents the provision for loss incurred in Satellite Phone Japan Co., Ltd., a consolidated subsidiary, in connection with its investment to ICO, a British company, which filed Chapter 11 of the U.S. Federal Bankruptcy Reform Act.

## 7. Short-Term Borrowings and Long-Term Debt

Short-term borrowings comprised bank loans whose original maturities are within one year. The weighted average interest rates on short-term borrowings were 0.82% at March 31, 2000.

Long-term debt at March 31, 2000 and 1999, consisted of the following:

	<i>Millions of yen</i>		<i>Thousands of U.S. dollars</i>
	2000	1999	2000
2.2% yen straight bonds due 2001	¥ 30,000	¥ 30,000	\$ 283,019
3.05% yen straight bonds due 2006	30,000	30,000	283,019
2.7% yen straight bonds due 2009	20,000	20,000	188,679
3.2% yen straight bonds due 2017	20,000	20,000	188,679
2.3% yen straight bonds due 2005	30,000	30,000	283,019
2.65% yen straight bonds due 2008	40,000	40,000	377,358
2.3% yen straight bonds due 2008	30,000	30,000	283,019
1.55% yen straight bonds due 2005	20,000	20,000	188,679
1.825% yen straight bonds due 2008	10,000	10,000	94,340
2.0% yen straight bonds due 2010	20,000	20,000	188,679
Secured loans from banks and insurance companies due through 2018 with interest rates ranging from 1.675% to 8.1%	97,860	108,452	923,208
Unsecured loans from banks and insurance companies due through 2020 with interest rates ranging from 1.056% to 8.1%	29,895	30,048	282,029
	<b>377,755</b>	<b>388,500</b>	<b>3,563,727</b>
Less amount due within one year	(22,725)	(15,108)	(214,387)
	<b>¥355,030</b>	<b>¥373,392</b>	<b>\$3,349,340</b>

The annual maturities of long-term debt at March 31, 2000, are as follows:

	<i>Millions of yen</i>	<i>Thousands of U.S. dollars</i>
Year ending March 31		
2001	¥ 22,725	\$ 214,387
2002	54,394	513,151
2003	20,361	192,085
2004	12,989	122,538
2005	41,531	391,802
2006 and thereafter	225,755	2,129,764

At March 31, 2000, property with book value of ¥50,472 million (\$476,151 thousand) was pledged as collateral for long-term loans from banks and insurance companies.

The bonds with book value of ¥170,000 million (\$1,603,774 thousand) were secured by a statutory preferential right over the Company's entire property.

Assets pledged as collateral for long-term debt (including current portion) at March 31, 2000 were as follows:

	<i>Millions of yen</i>	<i>Thousands of U.S. dollars</i>
Buildings	¥ 8,593	\$ 81,066
Telecommunications equipment	3,129	29,519
Line facilities	35,888	338,566
Machinery and tools	25	236
Land	2,837	26,764
Total	¥50,472	\$476,151

## 8. Retirement Allowances

Under the terms of retirement benefit plan of the Company, eligible employees are entitled under most circumstances upon reaching mandatory retirement age or earlier voluntary termination to a lump-sum severance payment based on compensation at the time of severance and years of service. Reserve for retirement allowances is stated at 50% of the amount which would be required if all employees covered by the retirement benefit plan voluntarily terminated their employment as of the balance sheet date, and the remaining 50% is covered by a qualified funded pension plan. The policy for the qualified pension plan of the Company is to fund and charge to income normal costs on the basis of an accepted actuarial method.

The prior service cost of the funded plan was ¥58,059 million (\$547,726 thousand) at March 31, 1999 (the date when the most recent information was available), and had been amortized over 14 years. In the year ended March 31, 2000, the Company made additional

contribution of ¥18,469 million (\$ 174,236 thousand) in order to shorten the amortization term from 14 years to 3 years.

Most of domestic consolidated subsidiaries of the Company provide for the liability for retirement allowances which would be required if all employees were to retire voluntarily at the balance sheet date.

Charges to income for lump-sum severance payments and the pension plan, including additional retirement benefits paid to the Company's employees on early retirement, for the years ended March 31, 2000, 1999 and 1998, were ¥14,607 million (\$137,802 thousand), ¥17,454 million and ¥19,321 million, respectively.

Retirement benefits to directors and statutory auditors are charged to income when paid, subject to the approval of a stockholders' meeting.

## 9. Stockholders' Equity

Under the Commercial Code of Japan (the "Code"), at least 50% of the issue price of new shares, with a minimum of the par value thereof, is required to be designated as stated capital. The portion which is to be designated as stated capital is determined by resolution of the Board of Directors. Proceeds in excess of the amounts designated as stated capital are credited to additional paid-in capital.

The maximum amount that the Company can distribute as dividends is calculated based on the unconsolidated financial statements of the Company in accordance with the Code.

## 10. Income Taxes

The Company is subject to a number of taxes based on income, which, in the aggregate, indicate statutory rates in Japan of approximately 42%, 48% and 51% for the years ended March 31, 2000, 1999 and 1998, respectively.

The following table summarizes significant differences between the statutory tax rate and the Company's effective tax rate for financial statement purposes for the year ended March 31, 2000:

	2000
Statutory tax rate	42.0%
Provision for loss on investment	69.1
Gain from change in equity of a subsidiary	(37.7)
Expenses not deductible for tax purposes	4.4
Per capita inhabitants taxes	2.5
Non-Japanese taxes	2.1
Other	17.2
Effective tax rate	99.6%

Significant components deferred tax assets and liabilities at March 31, 2000 are as follows:

	Millions of yen	Thousands of U.S. dollars
Deferred tax assets:		
Retirement benefits	¥ 14,667	\$138,368
Tax loss carry-forwards	9,219	86,972
Unrealized profit	5,074	47,868
Provision for loss on investment securities	4,680	44,151
Excess bonuses accrued	2,041	19,255
Depreciation	1,148	10,830
Enterprise taxes	927	8,745
Other	1,744	16,453
Total deferred tax assets	39,500	372,642
Valuation allowance	(10,401)	(98,123)
Net deferred tax assets	29,099	274,519
Deferred tax liabilities:		
Deferred gains on real properties	3,022	28,509
Depreciation	1,596	15,057
Other	1,018	9,604
Total deferred tax liabilities	5,636	53,170
Net deferred tax assets	¥ 23,463	\$221,349

## 11. Contingent Liabilities

The Company and its consolidated subsidiaries had the following outstanding guarantees of certain liabilities of the following companies at March 31, 2000:

	Millions of yen	Thousands of U.S. dollars
MINEX Corporation	¥ 633	\$ 5,972
KDD Submarine Cable Systems Inc.	99,560	939,245
KDD America Inc.	1,052	9,925
	¥101,245	\$955,142

## 12. Certain Leases

Lease payments under finance leases, which are accounted for in the same manner as operating leases, were ¥6,126 million (\$57,792 thousand) and ¥2,164 million for the years ended March 31, 2000 and 1999, respectively. Future lease payments as of March 31, 2000, inclusive of interest, under such leases were ¥20,255 million (\$191,085 thousand), including ¥6,280 million (\$59,245 thousand) due within one year.

Lease receipts under finance leases, which are accounted for in the same manner as operating leases, were ¥771 million (\$7,274 thousand) and ¥200 million for the years ended March 31, 2000 and 1999, respectively. Future lease receipts as of March 31, 2000, inclusive of interest, under such leases were ¥2,268 million (\$21,396 thousand), including ¥784 million (\$7,396 thousand) due within one year.

### 13. Segment Information

The primary business activities of the Company and its consolidated subsidiaries include (1) telecommunications, (2) construction of communications facilities, (3) transmission capacity sales which started in the year ended March 31, 2000 (4) real estate and (5) other. As described in Note 2, the Company adopted the new accounting standard in 2000, which recognizes tax effects of temporary differences between the carrying amounts of assets and liabilities for tax and financial reporting.

As a result, the assets in the "telecommunications", "construction of communications facilities", "real estate", "other" segments and "elimination or corporate" for the year ended March 31, 2000 increased by ¥17,259 million (\$162,821 thousand), ¥1,868 million (\$17,623 thousand), ¥167 million (\$1,575 thousand), ¥403 million (\$3,802 thousand) and ¥4,917 million (\$46,387 thousand), respectively, compared with the previous method.

As described in Note 3, the Company changed its method of depreciation for the part of property and equipment, depreciation from the declining-balance method to the straight-line method in 1999.

As a result, operating expenses in telecommunications, construction of communications facilities and other segments for the year ended March 31, 1999 decreased by ¥3,627 million, ¥241 million and ¥7 million, respectively, and operating income in those segments increased by the same amounts, compared with the previous method.

Information by industry segments for the years ended March 31, 2000, 1999 and 1998, is as follows:

<i>Millions of yen</i>							
	Telecommu- nications	Construction of communications facilities	Transmission capacity sales	Real estate	Other	Elimination or corporate	Consolidated
<b>2000</b>							
Operating revenues:							
Outside customers	¥381,468	¥157,844	¥35,099	¥14,042	¥ 8,853	¥ —	¥ 597,306
Intersegment	225	4,753	—	5,380	12,755	(23,113)	—
Total	381,693	162,597	35,099	19,422	21,608	(23,113)	597,306
Operating expenses	386,218	165,489	25,303	14,593	21,339	(24,512)	588,430
Operating income (loss)	¥ (4,525)	¥ (2,892)	¥ 9,796	¥ 4,829	¥269	¥1,399	¥8,876
Assets	¥926,768	¥159,990	¥ —	¥81,774	¥24,238	¥(53,423)	¥1,139,347
Depreciation	67,662	2,547	—	2,980	2,641	(633)	75,197
Capital expenditures	86,572	9,221	—	7,671	3,455	710	107,629
<b>1999</b>							
Operating revenues:							
Outside customers	¥ 317,420	¥ 67,016	¥ —	¥11,570	¥ 9,715	¥ —	¥ 405,721
Intersegment	564	51,981	—	3,289	6,843	(62,677)	—
Total	317,984	118,997	—	14,859	16,558	(62,677)	405,721
Operating expenses	317,146	115,358	—	10,787	16,490	(60,083)	399,698
Operating income	¥ 838	¥ 3,639	¥ —	¥ 4,072	¥ 68	¥ (2,594)	¥ 6,023
Assets	¥ 918,625	¥ 92,195	¥ —	¥76,037	¥19,986	¥(61,310)	¥1,045,533
Depreciation	50,734	1,819	—	2,723	1,565	(384)	56,457
Capital expenditures	123,120	1,565	—	8,151	3,070	(3,984)	131,922
<b>1998</b>							
Operating revenues:							
Outside customers	¥ 315,066	¥ 31,165	¥ —	¥11,963	¥ 9,578	¥ —	¥ 367,772
Intersegment	77	24,942	—	3,571	7,887	(36,477)	—
Total	315,143	56,107	—	15,534	17,465	(36,477)	367,772
Operating expenses	303,348	54,661	—	10,594	17,563	(34,939)	351,227
Operating income (loss)	¥ 11,795	¥ 1,446	¥ —	¥ 4,940	¥ (98)	¥ (1,538)	¥ 16,545
Assets	¥ 680,238	¥ 56,089	¥ —	¥53,772	¥16,520	¥ (45,932)	¥ 760,687
Depreciation	49,496	1,676	—	1,856	1,779	(497)	54,310
Capital expenditures	96,420	1,817	—	2,450	2,704	(2,594)	100,797

<i>Thousands of U.S. dollars</i>							
	Telecommu- nications	Construction of communications facilities	Transmission capacity sales	Real estate	Other	Elimination or corporate	Consolidated
<b>2000</b>							
Operating revenues:							
Outside customers	\$3,598,755	\$1,489,094	\$331,123	\$132,471	\$ 83,519	\$ —	\$ 5,634,962
Intersegment	2,122	44,840	—	50,755	120,330	(218,047)	—
Total	3,600,877	1,533,934	331,123	183,226	203,849	(218,047)	5,634,962
Operating expenses	3,643,566	1,561,217	238,708	137,669	201,311	(231,245)	5,551,226
Operating income (loss)	\$ (42,689)	\$ (27,283)	\$ 92,415	\$ 45,557	\$ 2,538	\$ 13,198	\$ 83,736
Assets	\$8,743,094	\$1,509,340	\$ —	\$771,453	\$228,661	\$(503,991)	\$10,748,557
Depreciation	638,321	24,028	—	28,113	24,916	(5,972)	709,406
Capital expenditures	816,717	86,991	—	72,368	32,594	6,698	1,015,368

Information by geographic area is not shown since overseas sales were not material compared to consolidated net sales.

The overseas sales for the year ended March 31, 2000, were ¥159,617 million (\$1,505,821 thousand) and accounted for 26.7% of consolidated net sales. In 1999 and

1998, overseas sales were ¥67,117 million and ¥28,370 million, and accounted for 16.5% and 7.8% of consolidated net sales, respectively. Overseas sales include offshore sales by the Company and its consolidated subsidiaries.

## 14. Operating Expenses

Operating expenses for the years ended March 31, 2000, 1999 and 1998, comprised the following:

	<i>Millions of yen</i>			<i>Thousands of U.S. dollars</i>
	2000	1999	1998	2000
Telecommunications business:				
Traffic and commercial	¥156,493	¥105,370	¥ 77,876	\$1,476,349
Maintenance	29,998	25,512	28,028	283,000
Administrative	12,721	17,151	23,995	120,009
Research and development	8,231	2,383	3,794	77,651
Depreciation (Note 3)	61,427	50,354	49,046	579,500
Communication network charges	107,751	108,612	111,855	1,016,519
Other	5,430	5,134	7,456	51,227
	<b>382,051</b>	<b>314,516</b>	<b>302,050</b>	<b>3,604,255</b>
Construction of communications facilities	156,736	65,527	31,201	1,478,642
Other services	49,643	19,655	17,976	468,329
	<b>¥588,430</b>	<b>¥399,698</b>	<b>¥351,227</b>	<b>\$5,551,226</b>

## 15. Restructuring and Impairment of Assets

In the year ended March 31, 2000, in connection with the plan to improve the management structure, the Company recorded restructuring charges.

The major components of the restructuring charges are as follows:

	<i>Millions of yen</i>	<i>Thousands of U.S. dollars</i>
Disposal of property and equipment	¥19,018	\$179,415
Write-down of investment securities	724	6,830

## 16. Subsequent Events

On June 29, 2000, the Company's stockholders approved the payment of a year-end cash dividend of ¥25 per share or a total of ¥2,006 million (\$18,925 thousand) to stockholders of record at March 31, 2000.

On May 15, 2000, the Company signed an agreement to merge with DDI Corporation (DDI) and IDO Corporation (IDO) on October 1, 2000, aiming at solidifying its position as a core telecommunications provider in Japan. Both of DDI and IDO are Type-1 Telecommunications Carriers and provide leased circuit services, cellular phone services and other information services.

### Outline of merger

#### 1. Surviving company

DDI Corporation

#### 2. Merger share ratio

##### 1) Proportional allocation of shares

One share in DDI (par value per share: ¥5,000) will be issued per 92.1 shares in KDD (par value per share: ¥500). One share in DDI (par value per share: ¥5,000) will be issued per 2.9 shares in IDO (par value per share: ¥50,000).

##### 2) Reasons for merger ratios

The merger ratio for DDI and KDD was calculated based on the average closing price on the Tokyo Stock Exchange over the six months up to December 15, 1999 of shares issued by each company. The ratio in the case of IDO, which is not listed, was determined based on the results of valuation by a third-party agency, and finalized by merger agreement among the parties.

##### 3) Number of new shares issued through merger

Par value ordinary shares: 1,345,260.60 (par value per share: ¥5,000)

(Calculated on the basis of the capital stock of KDD and IDO as of December 15, 1999.)

Summarized financial information of DDI and IDO is presented below:

	<i>Millions of yen</i>	
	DDI	IDO
For the year ended March 31, 2000:		
Operating revenues	¥1,525,953	¥479,234
Net loss	(10,468)	(993)
As of March 31, 2000:		
Total assets	¥1,999,008	¥507,657
Total liabilities	1,726,254	488,785
	<i>Thousand of U.S. dollars</i>	
	DDI	IDO
For the year ended March 31, 2000:		
Operating revenues	\$14,395,783	\$4,521,075
Net loss	(98,755)	(9,368)
As of March 31, 2000:		
Total assets	\$18,858,566	\$4,789,217
Total liabilities	16,285,415	4,611,179

## Report of Independent Public Accountants

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To the Stockholders and the Board of Directors  
of KDD Corporation

We have audited the accompanying consolidated balance sheets of KDD Corporation (a Japanese corporation), and subsidiaries at March 31, 2000 and 1999, and the related consolidated statements of income, stockholders' equity and cash flows for each of the three years in the period ended March 31, 2000, expressed in Japanese yen. Our audits were made in accordance with generally accepted auditing standards in Japan and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the consolidated financial statements referred to above present fairly the consolidated financial position of KDD Corporation and subsidiaries at March 31, 2000 and 1999, and the consolidated results of their operations and their cash flows for each of the three years in the period ended March 31, 2000, in conformity with accounting principles generally accepted in Japan consistently applied during the periods, except as noted in the following paragraph.

As explained in Notes 2, in the year ended March 31, 2000, KDD Corporation adopted new Japanese accounting standards for consolidation and equity method accounting, income taxes and research and development costs. Also, as referred to in Note 3, KDD Corporation changed the method of accounting for sales of right to use circuit effective April 1, 1999 and the method of depreciation effective April 1, 1998, with which we concur.

Also, in our opinion, the U.S. dollar amounts in the accompanying consolidated financial statements have been translated from Japanese yen on the basis set forth in Note 1.

*Asahi & Co.*

June 29, 2000  
Tokyo, Japan

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### Statement on Accounting Principles and Auditing Standards

This statement is to remind users that accounting principles and auditing standards and their application in practice may vary among nations and therefore could affect, possibly materially, the reported financial position and results of operations. The accompanying financial statements are prepared based on accounting principles generally accepted in Japan, and the auditing standards and their application in practice are those generally accepted in Japan. Accordingly, the accompanying financial statements and the auditors' report presented above are for users familiar with Japanese accounting principles, auditing standards and their application in practice.

## Board of Directors and Auditors

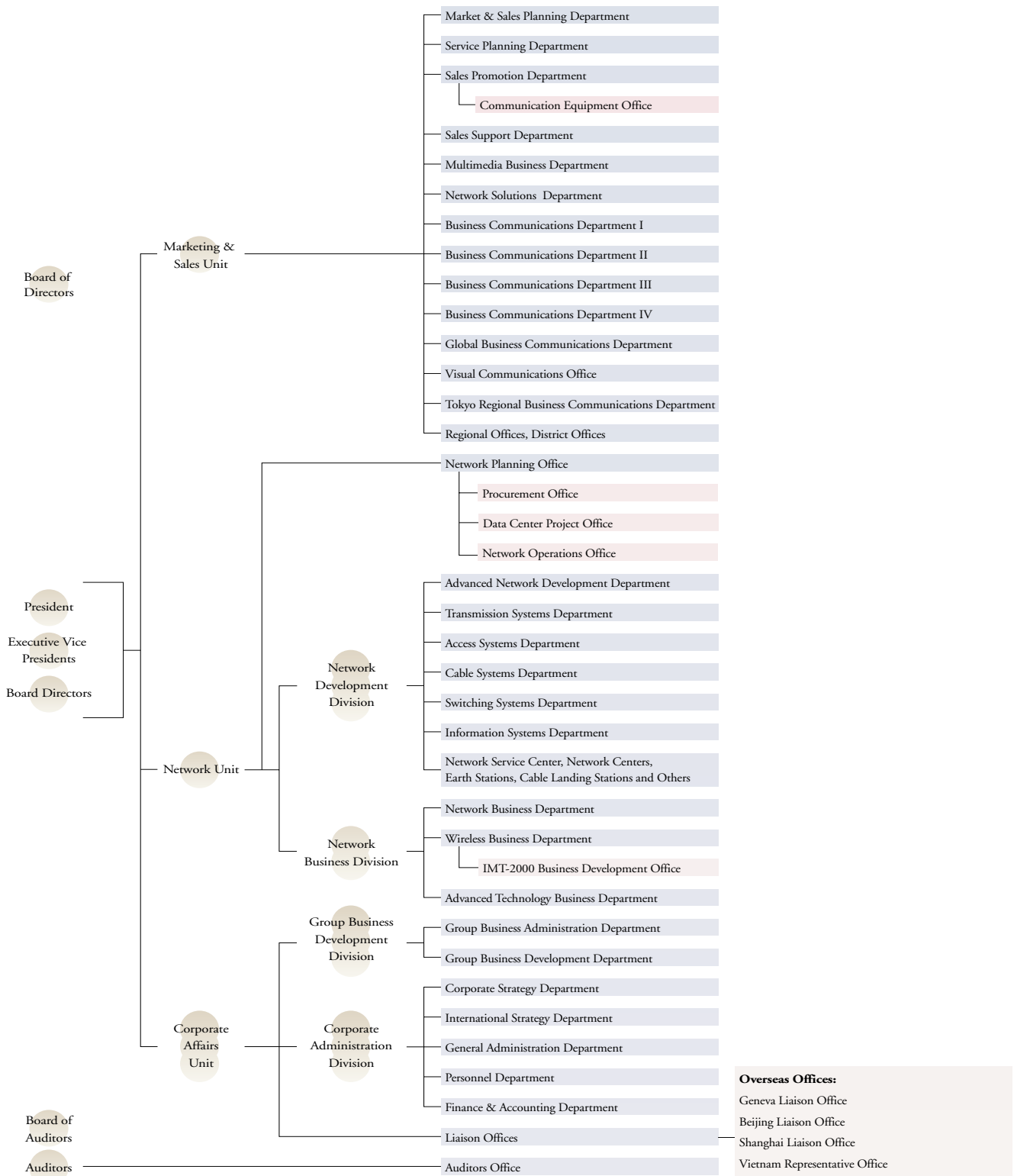
(As of June 29, 2000)

Title	Name	Positions and Areas of Responsibility
President	<b>Tadashi Nishimoto</b>	Head of Corporate Affairs Unit
Executive Vice President	<b>Shinji Sakai</b>	Head of Marketing & Sales Unit
Executive Vice President	<b>Kinji Iwasaki</b>	Head of Network Unit
Board Director	<b>Tadashi Kashiwamura</b>	Marketing & Sales Unit - Service Planning Department, Sales Promotion Department, Sales Support Department
Board Director	<b>Nariyoshi Tanaka</b>	Network Unit - Head of Network Business Division Corporate Affairs Unit - Head of Corporate Administration Division, Finance & Accounting Department
Board Director	<b>Yasuo Hirata</b>	Marketing & Sales Unit - Multimedia Business Department Network Unit - Head of Network Development Division
Board Director	<b>Ryoichi Shimojima</b>	Assistant to President - Special Assignments Network Unit - Network Development Department - Cable Systems Department
Board Director	<b>Kazuyuki Tsukada</b>	Marketing & Sales Unit - Business Communications Department I-VI, Global Business Communications Department, Visual Communications Office, District Offices
Board Director	<b>Tsunekazu Matsudaira</b>	Corporate Affairs Unit - Corporate Administration Division - International Strategy Department
Board Director	<b>Nobuo Nezu</b>	Network Unit - Network Development Division - Advanced Network Development Department, Transmission Systems Department, Network Center, Cable Landing Station, Earth Station
Board Director	<b>Hitomi Murakami</b>	Network Unit - Network Business Division - Advanced Technology Business Department
Board Director	<b>Yasuhiko Ito</b>	Network Unit - Network Development Division - Access Systems Department
Board Director	<b>Noriyuki Kandori</b>	Corporate Affairs Unit - Head of Group Business Development Division
Auditor	<b>Masatsugu Hashiba</b>	
Auditor	<b>Hideki Saitoh</b>	
Auditor	<b>Toshiaki Terui</b>	



# Organization Chart

(As of June 29, 2000)



# Overseas Offices and Consolidated Subsidiaries

(As of June 29, 2000)

## Overseas Offices and Subsidiaries

### The Americas

#### KDD America, Inc.

375 Park Avenue, 7th Floor,  
New York, NY 10152, U.S.A.  
TEL: +1-212-702-3720

#### Pacific and Western Region

600 Wilshire Boulevard, Suite 1460,  
Los Angeles, CA 90017, U.S.A.  
TEL: +1-213-996-4080

#### San Francisco Office

1350 Bayshore Highway, Suite 580,  
Burlingame, CA 94010, U.S.A.  
TEL: +1-650-558-0005

#### KDD Nethall Ltda. (Brasil)

Rua Treze de Maio, 1633-9º andar,  
São Paulo, S.P., Brasil CEP 01327-001  
TEL: +55-11-3141-1122

### Europe

#### Geneva Liaison Office

9, Avenue de Bude, 1202 Geneva, Switzerland  
TEL: +41-22-734-19-40

#### KDD Europe Ltd.

6 Floor Finsbury Circus House,  
12/15 Finsbury Circus, London EC2M 7EB, U.K.  
TEL: +44-20-7507-0001

#### KDD TELECOMET Deutschland GmbH

Immermannstrasse 45, D-40210 Düsseldorf,  
Federal Republic of Germany  
TEL: +49-211-936980

#### Berlin Office

Markgrafenstrasse 37, D-10117, Berlin,  
Federal Republic of Germany  
TEL: +49-30-2640000

#### KDD France S.A.S.

26, Rue Emeriau, 15e, 75015, Paris, France  
TEL: +33-1-5801-2000

### Asia/Oceania

#### KDD Korea Corporation

944-31, Daechi 3 Dong, Kangnam-ku,  
Seoul, Republic of Korea  
TEL: +82-2-528-0300

#### Beijing Liaison Office

Beijing Fortune Bldg., Room 1605,  
5 Dong San Huan Bei-lu, Chaoyang-qu,  
Beijing 100004, People's Republic of China  
TEL: +86-10-6590-8910

#### Shanghai Liaison Office

Room 708, Tomson Commercial Bldg., 710  
Dongfang Road, Pudong New Area, Shanghai,  
People's Republic of China  
TEL: +86-21-5830-3600

#### PT. KDD Indonesia

Mid Plaza 9th Floor, Jl. Jend. Sudirman Kav 10-11,  
Jakarta 10220, Indonesia  
TEL: +62-21-570-6303

#### KDD Taiwan Corporation

9th Floor, 109 Min Sheng E. Road Sec. 3,  
Taipei, Taiwan  
TEL: +886-2-2717-2600

#### KDD Malaysia Corporation

Letter Box 125, 16th Floor UBN Tower,  
10 Jalan P. Ramlee, 50250 Kuala Lumpur, Malaysia  
TEL: +60-3-2305455

#### KDD Vietnam Corporation

17 Ngo Quyen Street, Unit 07, 4th Floor,  
International Centre, Hanoi, Vietnam  
TEL: +84-4-8262001

#### Vietnam Representative Office

17 Ngo Quyen Street, Unit 07, 4th Floor,  
International Centre, Hanoi, Vietnam  
TEL: +84-4-8262001

#### KDD Corporation (Philippines)

Unit 1605 ANTEL 2000, Valero Street,  
Salcedo Village, Makati City, Metro Manila,  
1200 Philippines  
TEL: +63-2-887-2536

#### KDD TELECOMET Hong Kong Ltd.

Unit 2901, 29th Floor, Hong Kong Telecom Tower,  
Taikoo Place, Quarry Bay, Hong Kong  
TEL: +852-2525-6333

#### KDD TELECOMET Singapore, Pte. Ltd.

133 Cecil Street #14-02, Keck Seng Tower,  
Singapore 069535  
TEL: +65-220-7001

#### KDD TELECOMET Thailand, Co., Ltd.

Thaniya Bldg., 5th Floor, No. 62 Silom Road,  
Bangkok 10500, Thailand  
TEL: +66-2-236-0232

#### Shanghai KDD Communications Engineering Co., Ltd.

Room 1201-1202, Tomson Commercial Bldg.,  
710 Dongfang Road, Pudong New Area,  
Shanghai, People's Republic of China  
TEL: +86-21-5830-1673

#### KDD Australia Pty. Ltd.

Level 28, The Chifley Tower, 2 Chifley Square,  
Sydney N.S.W. 2000, Australia  
TEL: +61-2-9223-1461

## Consolidated Subsidiaries

#### KDD Development Corp.

Capital: ¥4,404 million

Leasing of offices, stores and homes; development,  
operation and administration of athletic facilities

#### Telecomet International Inc. Group

Capital: ¥1,440 million

(Overseas subsidiaries: United States,  
United Kingdom)

Consulting, development, sales and maintenance of  
telecommunications and information processing systems  
and equipment

#### KDD Communications Inc.

Capital: ¥1,820 million

Internet and other multimedia services

#### KDD Submarine Cable Systems Inc.

Capital: ¥5,685 million

Consulting; integration, construction and technological  
development of optical-fiber submarine cables

#### KDD Sogo Services Co., Ltd.

Capital: ¥160 million

Security services; operation and administration of buildings  
and peripheral facilities

#### Kokusai Cables Co., Ltd.

Capital: ¥100 million

Construction and maintenance of submarine cables

#### KDD Shoji Co., Ltd.

Capital: ¥300 million

Sales and leasing of office equipment, telecommunications  
facilities and sundries

#### Kokusai Marine Engineering Corp.

Capital: ¥50 million

Marine surveying, construction and consulting

#### TELEHOUSE International Corporation of America

Capital: \$45 million

Consulting, maintenance and management of leased floor  
space for computer equipment

#### TELEHOUSE International Corporation of Europe Ltd.

Capital: £47 million

Secure IT housing, telecommunications facilities  
management, and dealing-room and back-office disaster  
recovery

#### TELEHOUSE Management Ltd.

Capital: £100

Administration of buildings

#### TELEHOUSE Holdings Ltd.

Capital: £31 million

Holding company of companies which secure  
IT housing, telecommunications facilities management, and  
dealing-room and back-office disaster recovery

#### TELEHOUSE (Suisse) S.A.

Capital: SF500000

Housing services for communications equipment,  
management and maintenance of leased floor space for  
computer equipment

#### KDD America, Inc.

Capital: \$63 million

Marketing of international telecommunications services in  
America

#### Satellite Phone Japan Co., Ltd.

Capital: ¥16,000 million

Satellite-based portable telephone services

#### KDD Europe Ltd.

Capital: £31 million

Marketing of international telecommunications services in  
Europe

#### KDD Telemarketing Inc.

Capital: ¥200 million

Telemarketing of telecommunications services; customer  
services

#### KDD Research and Development Laboratories Inc.

Capital: ¥2000 million

Research and development of new technologies and sales  
of products developed

#### KDD (Tokyo Central) Sales Inc.

Capital: ¥490 million

Telecommunications services sales agency

#### KDD (Tokyo South) Sales Inc.

Capital: ¥490 million

Telecommunications services sales agency

#### KDD (Tokyo West) Sales Inc.

Capital: ¥490 million

Telecommunications services sales agency

#### KDD (Osaka) Sales Inc.

Capital: ¥490 million

Telecommunications services sales agency

#### KDD TELECOMET Deutschland GmbH

Capital: DM21 million

Consulting, development, sales and maintenance of  
telecommunications and information processing systems  
and equipment

#### KDD France S.A.S.

Capital: FF26 million

Marketing of international telecommunications services

#### KDD-CONOS A.G.

Capital: DM12 million

International and domestic telecommunications services  
offered in Germany

#### Swiftcall Ltd.

Capital: £7 million

International and domestic telecommunications services  
offered in the United Kingdom and the Republic of Ireland

#### Swiftcall Centre Ltd.

Capital: IP100

International and domestic telecommunications services in  
Ireland

#### Swiftcall Long-Distance Ltd.

Capital: IP2

International and domestic telecommunications services in  
Ireland

Notes: 1) KDD has four special-purpose subsidiaries: TELEHOUSE International Corporation of Europe Ltd., KDD America, Inc., Satellite Phone Japan Co., Ltd., and KDD Europe Ltd.

2) KDD Belgium S.A/N.V., which was a consolidated subsidiary as of March 31, 2000, is currently in liquidation.

3) KDD Estate Inc. and KDD Telecom Network Co., Ltd., both of which were consolidated subsidiaries as of March 31, 2000, merged with KDD Development Corp. and KDD Network Systems Ltd. respectively.

## Corporate Data

(As of March 31, 2000)

Name	KDD Corporation
Head Office	KDD Bldg., 2-3-2 Nishi-Shinjuku, Shinjuku-ku, Tokyo 163-8003, Japan
Telephone	+81-3-3347-7111
Commencement of Operations	April 1, 1953
Capital	¥61,777,196,000
President	Tadashi Nishimoto
Number of Employees	5,289

### Trends in Capital

Date	Event	Capital
March 1953	Company established	¥3.3 billion
July 1963	First allocation	¥6.6 billion
October 1972	Second allocation	¥13.2 billion
January 1976	Third allocation	¥16.5 billion
July 1983	Fourth allocation; first public offering	¥33.9 billion
December 1998	Merged with Teleway Japan Corporation	¥40.5 billion
December 1999	Allotment of new shares to third parties	¥61.8 billion

### Principal Stockholders (Top 10) (As of March 31, 2000)

Rank	Stockholder's Name	Stockholding (thousand shares)	Percentage of Ownership (%)
1	Ministry of Posts and Telecommunications Mutual Aid Association	7,058	8.79
2	Toyota Motor Corporation	6,425	8.00
3	Nippon Telegraph and Telephone Corp.	6,423	8.00
4	Singapore Telecommunications, Ltd.	4,011	4.99
5	Nippon Life Insurance Company	3,707	4.62
6	The Dai-ichi Mutual Life Insurance Company	2,007	2.50
7	The Industrial Bank of Japan, Ltd.	1,777	2.21
8	The Sakura Bank, Ltd.	1,754	2.18
9	The Dai-ichi Kangyo Bank, Ltd.	1,719	2.14
10	The Bank of Tokyo-Mitsubishi, Ltd.	1,706	2.12
	Total of Top 10	36,587	45.60

Note: Shares held are truncated to the nearest thousand. Totals for the top 10 stockholders were calculated by including all shares and then truncating to the nearest thousand. Percentage of ownership has been truncated to the nearest hundredth.

KDD Corporation

